

**SEPTEMBER 11TH – CY01**

The impact of the events of September 11th have been felt at National Parks across the country. To provide you with a sense of the impact we have compiled a listing of the daily incident reports from September 11, 2001 through December 2001. This report is a listing of all of the incidents, primarily law enforcement, that have occurred at parks around the country.

September 11 - Special Edition

The Secretary of Interior and the Director have each issued important memoranda regarding our reaction to today's terrorist attacks in Washington and New York. Both appear below.

First, an update on our friends and colleagues in the New York and Washington areas. Bob Martin, regional chief ranger for Northeast Region, has sent along this note: "We have been in contact with the parks in New York and can assure you that all of our employees are safe. However, Federal Hall, Fire Island and Ellis Island are all involved in providing support for this incident. The United States Park Police in New York are also playing a major role. We, in turn, are assuring that they have the resources and personnel they need." Meanwhile, no reports of any NPS injuries or property damage have come from the Washington area. We will keep you posted on developments with updates whenever circumstances merit.

MEMORANDA

Untitled memo from Secretary Gayle Norton to all DOI employees, dated September 11th. The text follows:

"In an effort to protect public safety and the safety of Department of the Interior (DOI) employees, while providing essential services in an orderly manner, non-essential DOI employees in all DOI locations are dismissed today. This dismissal remains in effect tomorrow, Wednesday, September 12, 2001, unless you are informed otherwise through the DOI website, the DOI emergency number, or through local and national news outlets.

"DOI Assistant Secretaries and bureau directors may provide additional guidance, consistent with efforts to protect public and employee safety while providing essential services.

"Emergency Operations Instructions," memo from Director Mainella to regional directors, dated September 11th. The text follows:

"In response to the tragic events of today the following actions have been taken:

"All Regional Directors in the Service are authorized, at their discretion, to reduce their staff to essential personnel only. Minimum operations shall include basic visitor contact services. Basic services should include updates on the incidents and access to television and radio news reports (if possible). Campgrounds should remain open as appropriate. Regional Directors may re-delegate this authority to park superintendents.



“The National Type I Incident Management Team has been activated and is assisting the Director in managing this incident. Regional special event teams, if they have not been, should be placed on standby

“Telephone lines appear to be up and running into and out of Washington, DC. However, essential messages continue to be transmitted via e-mail as a safety precaution. The Continuity of Operations plan has been enacted and personnel have been assigned in accordance with that plan. The Director and key staffers will be relocated to Harpers Ferry Center beginning tomorrow (September 12, 2001) and will join up with the Type I team.

“Superintendents are encouraged to alert their employees of the need for heightened security awareness. Regional offices and parks should coordinate their actions with local cooperating agencies.

“The Secretary of the Interior has announced that non-essential personnel need not report to work in the District of Columbia, New York City, or Philadelphia.

“Flags should be flown at half-staff immediately until further notice.

“All meetings and/or conferences scheduled to involve Washington Office personnel for this week have been cancelled.

“Contact telephone numbers for Washington personnel should be through Shenandoah Dispatch until further notice.

“NOTE: The public telephone system may experience problems.”

September 12

01-509 – Servicewide – Terrorist Attacks

National Park Service personnel system-wide are responding in many ways to the terrorist attacks yesterday on Washington and New York. Here's a summary, as of 11 a.m. today:

WASO/Servicewide – The National Park Service's Type 1 all-risk management team (Skip Brooks, IC) has been called out and is in place and operating at Shenandoah NP. The team is serving as a clearing-house for information on incident-related activities throughout the agency.

Northeast Region – All parks in Northeast Region closed yesterday due to terrorist activity. Parks evacuated their visitors, implemented their continuity of operations plans, stepped-up their security – particularly at the Statue of Liberty, Federal Hall, Boston National Historical Park and Independence – and began sharing resources as needed. Protection rangers from some parks traveled to others that don't have protection staffs; two boats from Fire Island with a boat captain and protection rangers on each assisted the Park Police and helped move people and employees via New York harbor. Two protection rangers were dispatched to Sandy Hook to help with crowds that began to form along the shoreline to view the altered New York City



skyline. Two other rangers went to Boston NHP to assist with security there. Rangers and Park Police officers are working 12-hour shifts in the New York City area. Miller Field in Gateway is being used as a staging area to access Staten Island. Ellis Island has been serving as a triage station. United Flight 93, which crashed in southwestern Pennsylvania, came down between two parks. The southwest Pennsylvania group superintendent reported that she felt the ground shake when the plane impacted over ten miles away. Federal Hall in NYC was used as a refuge by approximately 150 people escaping the collapse of the World Trade Towers. Park Police officers and a doctor helped them, and the park was closed after being evacuated. The regional all-risk Type 2 team (Brown) has been activated and will assist the parks, make contingency plans, and provide public information support. The team has set up shop at the regional office in Philadelphia. Regional SET teams continue to be on alert. All parks will be working to open up today except for the Statue of Liberty, Federal Hall, Manhattan sites, and Gateway sites, including Sandy Hook. Boston NHP will also remain closed. New York parks are assessing their employees' situations, as there will inevitably be connections with some of the many people who lost their lives. Parks will make CISD and EAP services available as needed. Independence will open the Liberty Bell and Independence Hall today, but will limit numbers of visitors and access to other areas of the park.

National Capital Region – The regional office, all of the downtown D.C. monuments and several parks closed yesterday. All but the monuments have reopened. Due to the extensive Park Police commitment, their involvement is reported separately (below). Fifteen rangers from Monocacy, Harpers Ferry, C&O Canal, Manassas and Prince William responded to a USPP request for law enforcement assistance. They formed up into two squads and staged out of the George Washington Memorial Parkway HQ area. One squad was positioned on the National Mall near the Capitol and at the Jefferson Memorial, mostly to enforce closures. The second was dispatched to the Columbia Island marina area. The Pentagon day care center evacuated about 50 children to the island, and the rangers provided support and eventually escorted them to a Virginia DOT center in Arlington, where they remained until picked up by their families. Catocin Mountain Park, located near Camp David, was shut down yesterday and remains closed today.

US Park Police/National Capital Region – The Park Police have been placed on a heightened state of alert and have increased security and patrols around all monuments and memorials. They were evacuated and will remain closed indefinitely. These closures are precautionary; no specific threats have been received. All personnel have been recalled and placed on 12-hour plus tours of duty. The chief's command post (CCP) was put into operation shortly after the second plane crash at the World Trade Center and prior to the plane crash into the Pentagon. As these events were occurring, USPP officers were called upon for emergency assistance by numerous agencies, including federal, state and local governments. They were called upon to evacuate key members of the Department of Interior, including Secretary Norton and her staff and Director Mainella. They also assisted the Secret Service with escorts for President Bush and Secretary Powell. The Aviation Unit provided primary aerial LE support to the Park Police and Virginia law enforcement ground units at the Pentagon and emergency medical transportation for victims at that location. The Secret Service requested full-time helicopter LE support for the White House grounds and escort coverage. The Secretary of Interior asked for the use of the Eagle helicopter for evacuation of staff from DOI; however, due to priority medevacs and commitment to presidential protection, that request could not be fulfilled. At the request of DOI's Office of Managing Risk and Public Safety, members of the USPP SWAT team



provided escorts to a secure location for the secretary's staff. USPP officers also escorted the director and took her and her staff to a secure location. Due to the volume of emergency incidents occurring throughout the Washington metropolitan area (closure of the government; road, train and bridge closures; suspicious package/activity calls; etc), USPP put an emergency action plan into effect, which included the call-in of off-duty personnel, 12-hour shifts, and procurement of food and water. Officers responded to many incidents, including suspicious packages and vehicles; assisted the FBI with crime scene support; assisted the Pentagon's child care center with a group of stranded children evacuated from the building; and cleared the entire core monument area of pedestrians and vehicles. Road and pedestrian closures and increased patrols were put into effect and continued throughout the day. Some remain in effect. Other units were deployed to the White House and the Ellipse. Requests for assistance from federal agencies continued throughout the day and was provided when available. The Counter Terrorism Unit played a pivotal and unique role in the dissemination of information and coordination of the Park Police response to critical incidents. Working with the FBI's Counter Terrorism Task Force and Metropolitan PD, officers provided evacuation information, dispelled rumors, and coordinated crime scene assistance. Departmental staff also solicited information from members of this unit and employed them to communicate with the FBI. The ability of USPP to access this type of information during this critical time significantly improved the coordination of emergency services and the safe evacuation of DOI personnel and visitors.

Midwest Region – Mount Rushmore and the Arch at Jefferson National Expansion were closed yesterday. Plans are to reopen both later today.

Intermountain Region – The visitor center at Oklahoma City NM has been closed.

Pacific West Region – The USS Arizona and Cabrillo have been closed due to the closures of immediately adjacent naval bases. Lake Mead, Lake Roosevelt, Ross Lake and Whiskeytown remain open, but the dams at all four areas have been closed. Ditto for Hetch-Hetchy in Yosemite.

September 12 - Special Edition

The Washington Office has asked that ALL National Park Service areas contact the communications center at Shenandoah to report the following to the Service's Type 1 incident management team:

Special events anticipated for each unit from today up to and including October 1, 2001. A brief description of each event should be included.

Any changes from or additions to the attached NPS park status report, as they occur.

Please relay this information as soon as possible

**September 13 - Morning**

01-509 – Servicewide – Follow-up: Terrorist Attacks

Additional reports have been received regarding the National Park Service response to Tuesday's terrorist attacks. Those reports appear below.

Secretary Norton yesterday issued this press release regarding the reopening of National Park Service areas in Washington and elsewhere in the United States:

"Secretary of the Interior Gale Norton today announced that the monuments and memorials in Washington, D.C., have been reopened to the public.

"We are all saddened and horrified by the magnitude of the tragedy our nation has experienced. Our focus remains on the safety of our visitors and our employees. We must remain vigilant as we provide the American people access to our nation's monuments, memorials and parks for the solace and inspiration they provide,' Secretary Norton said. 'The Washington, D.C., National Park sites are a special inspiration to the freedoms all Americans hold so precious.'

"The Lincoln Memorial, Jefferson Memorial, Franklin D. Roosevelt Memorial, and the Korean War Veterans Memorial and Vietnam Veterans Memorials reopened to the public at approximately 11:30 a.m. The sites had been closed yesterday after the tragedy at the Pentagon to ensure the safety of the American public, park staff, and the monuments and memorials. The Washington Monument, which has been closed for several months due to ongoing restoration work, remains closed.

"National Park sites throughout the nation reopened today and have resumed normal business activities. Secretary Norton and National Park Service Director Fran Mainella have asked superintendents at each of the 384 sites to use their discretion in determining whether to limit or augment personnel and operations in sites where such measures are deemed appropriate.

"At National Park sites in Manhattan and the New York City area, operations are more limited, and most of the sites in Manhattan are closed today. At Federal Hall on Wall Street, a water tower on the roof collapsed last evening. Gateway National Recreation Area is open except for areas where the New York Police Department is staging operations.

"Independence Hall and the Liberty Bell in Philadelphia, two of the nation's greatest symbols of freedom, have reopened today as well.

"We encourage everyone to draw inspiration from our greatest national treasures, and let them serve as reminders that this nation will endure and prosper,' Secretary Norton concluded.

Please also see Secretary Norton's memorandum to all employees under "Memoranda" below. Other reports from around the agency follow:



Washington Office (DC) – The National Park Service’s national all-risk Type 1 team will begin operations in Washington sometime this morning. The director is about to sign a delegation of authority to the team; the text of that delegation will appear in this afternoon’s edition or tomorrow.

USPP/New York Field Office (NY) – All available personnel were called in for duty following the crash of the two planes into the World Trade Center. Four USPP vessels were sent to secure the waters around the Statue of Liberty and Ellis Island, and to assist in medevacs of injured people from the area. Officers were sent to Federal Hall to assist with the securing and protection of that building; others were assigned to Ellis Island to assist with the set-up of a triage center. About 275 people were treated there; of these, about 60 were transported and admitted to local hospitals. The Statue of Liberty was evacuated. Officers were also assigned to the gates of Floyd Bennett Field, Fort Tilden, and Fort Wadsworth and to close those areas to the public. Rangers from Fire Island NS assisted USPP with two vessels and personnel.

Morristown NHP (NJ) – As word spread that both World Trade Center towers had been struck by airplanes and were on fire, people in Morristown headed to the Fort Nonsense Unit of the park to view the buildings, which can be clearly seen from the park’s east-facing overlook (a distance of approximately 30 miles). The number of vehicles arriving at the unit quickly overwhelmed available parking space and the area was closed to additional vehicles for the remainder of the day. The other units of the park were closed as a safety precaution. Visitors were allowed to walk up to the top of Fort Nonsense throughout the day to view New York City. An additional ranger was brought in to assist with traffic control. There were no incidents. Park grounds and restrooms were reopened yesterday; the visitor center, museum and other historic buildings will reopen today.

Mount Rushmore NP (SD) – The park was closed at 9:30 a.m. on the morning of September 11th in order to protect visitors, employees and resources. During the tense hours of the attacks and the aftermath, there was great concern that symbols of our nation could be potential targets. Additional law enforcement staff was brought on to increase patrols and security checks. No specific threats were received or observed and the park reopened with full programs and operations at 8 a.m. yesterday. The park received great support in protecting the park and its visitors from other NPS areas, the FBI, and state and local law enforcement agencies.

Canaveral NS (FL) – On Tuesday, NASA Kennedy Space Center officials asked park staff to immediately clear and secure the South District’s Playalinda Beach of park visitors due to the proximity to NASA property. The beach and parking lot were cleared and the park was closed and secured. All personnel were evacuated from NASA lands and security measures there were increased. Playalinda Beach remained closed yesterday. Apollo Beach in the North District remained open from the north entrance to parking lot #5. Barricades were placed on the beach at area #5 and staff posted to stop unauthorized persons from passing the barricades and entering NASA property. Playalinda will remain closed until further notice. The Kennedy Space Center and all areas in close proximity to the center remain in a heightened state of alert.

Alaska Region – The region is working with FAA and the parks to expedite the removal of aviation restrictions, since access to many parks is by air only. There’s also concern that employees and visitors (hunters and river floaters) awaiting pickup by planes may run short of



food or have game spoil. Weather conditions are also deteriorating. All parks are open and all essential functions continue despite the air restrictions.

September 13 - Afternoon

01-509 – Servicewide – Follow-up: Terrorist Attacks

The national NPS Type 1 team (Skip Brooks, IC) is currently organizing in WASO and should be fully operational by tomorrow afternoon. Their delegation of authority and goals will appear in the Morning Report tomorrow. The NER Type 2 team (Rick Brown, IC) is operating in Philadelphia, and has prepared a summary of the status of the region's parks as of late this morning (below). All employees in the New York area have been accounted for and are okay. A CISD team is en route to the Statue of Liberty to provide support for NPS employees throughout the New York metropolitan area.

Federal Hall NM (NY) – Federal Hall is closed. It is located on Wall Street, just a few blocks east of the World Trade Center. The city is planning on reopening Wall Street on Friday, but Federal Hall will remain closed. A preliminary examination of the building is being made today to determine whether a more exhaustive evaluation will be required. Of primary concern is the effect that the collapse of nearby buildings had upon an existing crack in the southwest corner of the structure. The water tower did not break as had been reported. Minor damage is also reported. A USPP sergeant and four officers are providing security for the site.

General Grant NM (NY) – General Grant's tomb is located on Riverside Drive at 122nd Street, well uptown. Security there is being provided by local police for the time being.

Castle Clinton NM (NY) – Castle Clinton is located in Battery Park at the southern tip of Manhattan, less than a half mile southwest of the World Trade Center. The fortress and environs are closed and will remain closed until reopened by the city. The building needs to be examined for damage to mechanical systems.

Theodore Roosevelt Birthplace NHS (NY) – The Victorian brownstone residence of Theodore Roosevelt during his youth is located on Fifth Avenue at 20th Street, about a mile-and-a-half north of the trade towers. It is closed and will remain closed until the city lifts its request to limit visitation to Manhattan.

St. Paul's Church NHS (NY) – The church, used as a military facility during the Revolutionary War, is located in Mount Vernon, New York, though administered by Manhattan Sites. It remains closed.

Hamilton Grange NM (NY) – The home of Alexander Hamilton, it is located uptown in Manhattan, a number of miles from the trade towers. It remains closed.

Statue of Liberty NM/Ellis Island NM (NY) – Both are closed and will remain closed indefinitely. The Statue of Liberty received one bomb threat last night, which proved unfounded. Ellis Island is still serving as an alternate triage center and morgue for the city. Refrigeration units are in place on the island.



Gateway NRA (NY/NJ) – The park is open, but with limited services. NYPD is using Floyd Bennett Field as a staging area, and the FBI has asked permission to use part of the area. Miller Field is being used by the city as an equipment staging area. Fort Wadsworth remains closed.

Fire Island NS (NY) – The park has returned to regular operations, but continues to lend assistance to other parks in the area. One 41-foot boat and nine staff members are on assignment to New York area sites.

Independence NHP (PA) – Independence Hall and the Liberty Bell have reopened. All other visitor areas remain closed.

Boston NHP (MA) – The park is in a modified open status. The Boston Naval Yard is closed at the request of the Navy; Bunker Hill, Dorchester Heights and the State Street VC are open.

September 14 - Morning

President Bush has declared today a National Day of Prayer and Remembrance for the victims of Tuesday's terrorist attacks. The text of his proclamation follows:

"On Tuesday morning, September 11, 2001, terrorists attacked America in a series of despicable acts of war. They hijacked four passenger jets, crashed two of them into the World Trade Center's twin towers and a third into the Headquarters of the U.S. Department of Defense at the Pentagon, causing great loss of life and tremendous damage. The fourth plane crashed in the Pennsylvania countryside, killing all on board but falling well short of its intended target apparently because of the heroic efforts of passengers on board. This carnage, which caused the collapse of both Trade Center towers and the destruction of part of the Pentagon, killed more than 250 airplane passengers and thousands more on the ground.

"Civilized people around the world denounce the evildoers who devised and executed these terrible attacks. Justice demands that those who helped or harbored the terrorists be punished – and punished severely. The enormity of their evil demands it. We will use all the resources of the United States and our cooperating friends and allies to pursue those responsible for this evil, until justice is done.

"We mourn with those who have suffered great and disastrous loss. All our hearts have been seared by the sudden and senseless taking of innocent lives. We pray for healing and for the strength to serve and encourage one another in hope and faith.

"Scripture says: 'Blessed are those who mourn for they shall be comforted.' I call on every American family and the family of America to observe a National Day of Prayer and Remembrance, honoring the memory of the thousands of victims of these brutal attacks and comforting those who lost loved ones. We will persevere through this national tragedy and personal loss. In time, we will find healing and recovery; and, in the face of all this evil, we remain strong and united, 'one Nation under God.'



“Now, therefore, I, George W. Bush, President of the United States of America, by virtue of the authority vested in me by the Constitution and laws of the United States, do hereby proclaim Friday, September 14, 2001, as a National Day of Prayer and Remembrance for the Victims of the Terrorist Attacks on September 11, 2001. I ask that the people of the United States and places of worship mark this National Day of Prayer and Remembrance with noontime memorial services, the ringing of bells at that hour, and evening candlelight remembrance vigils. I encourage employers to permit their workers time off during the lunch hour to attend the noontime services to pray for our land. I invite the people of the world who share our grief to join us in these solemn observances.”

INCIDENTS

01-509 – Servicewide – Follow-up: Terrorist Attacks

Director Mainella yesterday signed a delegation of authority for continuity of NPS operations to the Service’s national Type 1 all-risk management team (Skip Brooks, IC). The director also designated past Type 1 team IC Rick Gale as her representative throughout this incident. Director Mainella has given the team nine “specific management considerations for this incident”:

- Protect human life and operate safely as the first priority.
- Notify agency managers and supervisors of the potential need to provide alternative work locations or other reasonable accommodations during the involved period.
- During the continuation of agency operations, analyze information regarding the overall situation and determine the best course of action that maintains basic, essential agency operations while providing for the safety of our employees. When the analysis is not clear, err on the side of employee safety.
- Coordinate the development of information regarding operations for National Park Service Washington Office employees. Provide analysis and alternative solution.
- Coordinate activities with the Department as needed.
- Ensure that members of the National Leadership Council are notified of significant events that occur during the period.
- Gather information from regions about parks as requested by myself, the deputy director, anyone acting as the director, or Rick Gale.
- Meet daily with my representative and my associate directors to coordinate incident activities with normal WASO functions.

Incident objectives and strategies have also been worked out and will appear in the afternoon edition, along with a full report on the status of parks and operations. Also see “Operational Notes” below.

September 14 - Afternoon

The White House has issued a directive ordering federal facilities to keep flags lowered to half-staff until Saturday, September 22nd. Flags are to be returned to full staff at sunrise on the morning of Sunday, September 23rd.



On Wednesday, Director Mainella authorized the wearing of black bands on badges for uniformed employees, and has specifically asked that ALL employees with badges wear such bands. Additional guidance has been received for employees who do not have badges or who are not in uniform. See “Operational Notes” below.

Morning Report updates will continue through the weekend.

INCIDENTS

01-509 – Servicewide – Follow-up: Terrorist Attacks

Further updates have been received on the status of NPS areas and/or staff responses to Tuesday’s terrorist attacks:

Gateway NRA (NY/NJ) – On September 11th, the day of the attack, the Sandy Hook Unit’s 41-foot patrol boat, the “George B. Hartzog Jr.,” and crew assisted the Coast Guard by transporting volunteer New Jersey firefighters and a Coast Guard admiral and staff to New York. During the evening, the Hartzog took up a position under the Verrazano Narrows Bridge as the point vessel maintaining the New York Harbor closure. Unit staff are also providing the Coast Guard at Sandy Hook with temporary housing for personnel activated for the emergency and with station security. Three Upper Delaware NS&RR protection rangers are assisting Sandy Hook staff.

Federal Hall NM (NY) – The Wall Street area is to reopen to public travel tomorrow. The park conducted a preliminary structural survey today. The only damage obvious to the untrained eye was a worsening of an existing crack in the southwest corner of the building and a broken window that permitted debris to enter one room.

Statue of Liberty NM/Ellis Island NM (NY) – The Statue of Liberty received an unfounded bomb threat last night. Ellis Island is still serving as an alternative triage center and morgue. An NPS critical incident stress debriefing team has been ordered for employees and families.

Gateway NRA (NY) – The city is seeking landfill sites and has been talking with the Service about possible areas on NPS lands. All requests are pending compliance and management review.

Independence NHP (PA) – The park has received two bomb threats over the past three days. Last night, a vehicle jumped a curb and headed toward the Liberty Bell, but the cause proved to be a simple motor vehicle accident.

Catoctin MP (MD) – The central road and the area around Camp David have been closed to public use.

Washington Monument (DC) – The top of the monument has been closed to visitors due to pre-scheduled maintenance to elevators. Areas adjacent to the monument are open.

Canaveral NS (FL) – North Beach, which is adjacent to the Kennedy Space Center, remains closed at NASA’s request.



Biscayne NP (FL) – All areas are open, but park law enforcement rangers are assisting with perimeter security at the nuclear power facility adjacent to the park.
Glen Canyon NRA (AZ/UT) – The Hayden visitor center is closed; all other facilities are open.

Organ Pipe Cactus NM (AZ) – The visitor center is closed.

Lake Mead NRA (NV/AZ) – Hoover Dam is open to passenger cars only and closed to trucks and motor homes.

Whiskeytown NRA (CA) – The lake has been partially closed. Dam closures have been conducted in cooperation with BOR, but it was likely that some closures would be lifted today.

Fort Point NHS (CA) – The park will remain closed through Sunday due to its proximity to Golden Gate Bridge.

Haleakala NP (HI) – A partial road closure – seven-tenths of a mile – is in effect at the request of the FAA.

September 15 - Afternoon

01-509 – Northeast Region – Follow-up: Terrorist Attacks

The National Park Service response to last Tuesday's terrorist attacks continues. The following summarizes new developments within Northeast Region; the status of other sites listed in yesterday afternoon's report remains unchanged. Two digital photos are attached to give readers a feel for the NPS response; more will appear in the future. One is of a responding Fire Island NS patrol boat, the other is a view of smoke rising from the World Trade Center as seen from the patrol boat in the harbor.

Federal Hall NM (NY) – Federal Hall remains closed; work continues in the Wall Street/World Trade Center area. Structural engineers have examined all floors and the roof of Federal Hall and have made a list of structural concerns. A report and estimate for the cost of rehabilitation of the facility will be submitted on Monday. A request has been made to hire a contractor to clean up the building's exterior. The Type 2 team in NERO will be working to facilitate this request.

Statue of Liberty NM/Ellis Island NM (NY) – A four-person CISM team headed by Pat Buccello is at the statue. Another five team members will arrive on Monday. The team will serve employees throughout the New York harbor area.

Gateway NRA (NY/NJ) – Another four rangers have been brought in to assist with security at Sandy Hook, which is open to the public. Several rangers who are reservists have been placed on standby for call-up.

Boston NHP (MA) – A total of seven rangers have been called in from other parks to provide additional security for the park. The Boston Navy Yard remains closed at the Navy's request.



Minuteman NHP (MA) – The park is assisting with security along its common boundary with Hanscom AFB.

New York and Boston area parks have received assistance from rangers who responded from Assateague NS, Cape Cod NS, Colonial NHP, Fire Island NS, Richmond NB, Petersburg NB, Upper Delaware NS&RR, Delaware Water Gap NRA, Gettysburg NB, Shenandoah NP, and Blue Ridge Parkway.

The Park Police have also provided additional details on their response over the first 48 hours after the attacks, which amplify prior reports:

Statue of Liberty NM/Ellis Island NM – All employees and residents were evacuated from Liberty Island when the second plane hit the tower. A CP was established at Ellis Island to protect the site and to prepare to receive evacuees from lower Manhattan. Park Police boats from the Statue of Liberty and Gateway established a zone around Ellis and Liberty Island and assisted with evacuations. About 275 evacuees from Manhattan were taken in, including civilians and injured rescue workers. More than 60 of them were subsequently transported to hospitals in New Jersey. A list of all their names was put together, and efforts were made to notify their families. A SWAT team was deployed on the USPP boats to provide security for the islands.

Gateway NRA – Fort Wadsworth was locked down at the request of the Coast Guard. The back gate was closed, a vehicular barricade was established at the front gate, and a 100% ID check was instituted at the entrance. Miller Field was closed and a secondary morgue was established in the hanger area. This was disbanded on Wednesday morning and moved to Staten Island University Hospital. All NPS/USPP phone service was lost due to the collapse of the WTC buildings; one temporary line was in service by Wednesday afternoon. A security check point was established at the entrance to Floyd Bennett Field at the request of NYPD due to the presence of NYPD's Special Operations Division on-site. A marshalling point was established on the field for heavy equipment and supplies, and medevac helicopters were positioned there.

Manhattan Sites – Park Police officers are providing round-the-clock coverage of all sites.

The Park Police committed five patrol boats to marine operations, ranging in size from 25 to 41 feet. Fire Island augmented the force with two boats and LE rangers.

September 16 - Morning

01-509 - Servicewide - Follow-up: Terrorist Attacks

Today's updates follow; more will appear in the afternoon:

Federal Hall (NY) - On Saturday, the Park Police detail assigned to Federal Hall was pulled for an hour when a bomb dog alerted to a tractor trailer parked outside the New York Stock Exchange, which is across the street. An inspection of the vehicle by the bomb squad revealed that the alert was unfounded. The officers resumed their posts.



National Capital Region (DC/VA/MD) - The Park Police are continuing to provide the law enforcement support begun on September 11th. Officers remain on a heightened state of alert and are continuing their increased patrols around all monuments and memorials. The focus of these heightened security measures remains the protection of visitors and the country's national treasures. The patience of the public and the media during the past several days has made the job of the USPP that much easier. In addition to specific responses to emergency situations, which includes providing many high-level escorts and investigating numerous suspicious vehicles and packages, officers have met the demands of day-to-day operations. They continue to respond to calls for service, investigate crimes, enforce traffic and environmental violations, and assist citizens. USPP personnel remain on extended shifts, with days off cancelled. Two Park Police SWAT teams and USPP canine units have been deployed to Camp David and are providing presidential security. The Park Police helicopter continues to provide primary aerial law enforcement support to the USPP; it is also providing perimeter security checks in the District of Columbia, including bridges and overpasses, and monitoring the secure airspace in DC. Around-the-clock liaison is being maintained with all involved agencies, which entails having personnel assigned to each agency's command post. The Park Police chief's command post (CCP) was established minutes after the attacks on the WTC in New York and continues operation on a 24-hour basis. The CCP is supplying crucial "real time" information to personnel working on the front lines and at numerous command posts. Several PIO's have been assigned to the CCP and are providing 24-hour coverage, responding to all media requests. Live interviews are being conducted with area media to assure the public that all evacuations and closures have been precautionary in nature. They are disseminating press releases and providing information to local, national and international media. The Park Police have also provided Arlington County PD with a detail of officers to assist with security at the Pentagon. The detail will operate around the clock through September 20th. The Park Police honor guard participated in the memorial service at the National Cathedral on Friday on behalf of the Department, the Service and the Park Police.

Jay Lippert, DR at Fire Island NS, was among those who responded from his park, and has asked that the following note be shared with Morning Report readers: "I have been getting numerous messages from folks all over the NPS wishing us well and to be safe. It's important for the NPS family nationwide to know that Fire Island's two boat crews consisted of law enforcement/EMT rangers and of maintenance employees on board as boat operators/captains. Our mission was a basic one, one that NPS employees have been doing for years: To protect each other and to protect our nation's resources. I have been speaking for both boat crews for the last week and feel confident that they would agree with my sentiments now. Please let everyone throughout the NPS family know we appreciate their comments."

Jay has also sent along the attached JPEG photo, which speaks for itself.

September 16 - Afternoon

01-509 – Servicewide – Follow-up: Terrorist Attacks



Today's update on the NPS response to the terrorist attacks follows. The only sites listed are those where there are new developments to report. The status of other parks remains as previously reported:

- Statue of Liberty NM/Ellis Island NM (NY) – A nine-person NPS CISC team will begin working with employees on Monday. On Tuesday, all employees will meet at Ellis Island to go over employee assistance, park operations, and security matters.
- Gateway NRA (NY/NJ) – The Park Police continue to provide security at Federal Hall and serve as liaisons with the city and the FBI.
- Independence NHP (PA) – The park has resumed normal operations with a few exceptions: Chestnut Street has been closed to vehicle traffic, and the Liberty Bell and Independence Hall are now escorted tours only.
- White House (DC) – The White House visitor center remains open, but White House tours have been suspended indefinitely.

September 18

01-509 - Servicewide - Follow-up: Terrorist Attacks

The National Park Service continues to provide support to its parks and employees, gather information on the status of field areas for DOI, and deal with security issues throughout the country.

Director Fran Mainella has set the tone for the continuing NPS effort with her message to "the employees, friends and partners of the National Park Service":

"I regret very much that my first formal communication as Director comes at a time of such great sadness. Along with the President and Secretary Norton, I share your deep sense of sorrow about recent events. The National Park Service is a family that cares not only about its own staff and park visitors, but also for the nation as a whole. I am truly pleased to be a part of this family.

"The role of the Service in the nation's life is crucial. As the Secretary said in her recent press release, 'We encourage everyone to draw inspiration from our greatest national treasures, and let them serve as reminders that this nation will endure and prosper.' We will continue to provide the services and inspiration of the national parks to the American people.

"I will be working hard with all of you to protect our employees, visitors, and resources in the times ahead. My commitment to that will be addressed in a message I will be sharing with you shortly, and which I had intended to send you this past Tuesday morning.

"All of us need to be sensitive to the stress these tragic incidents have placed on us. My instructions for dealing with continuity of NPS operations were reported in the September 14th Morning Report. But, beyond our professional responsibilities, we must also deal with



the personal impacts that NPS employees have suffered. We must each take the time to offer solace wherever and however we can. Those who suffer losses and anxiety during this time are also encouraged to contact the Employee Assistance Program. All counseling is always totally confidential for our employees.”

Director Mainella will be traveling to New York on Thursday to meet with employees from parks throughout the area. A primary focus of current NPS operations in New York is the provision of assistance to these employees, including staff in all divisions, US Park Police officers, and concessions personnel. The NPS dispatched a team of five CISD counselors to the area to conduct an initial assessment over this past weekend and now has nine peer supporters, representing all divisions, on site at Ellis Island. They will be providing individual and group debriefings to all employees in the metro area. Quite a few saw the first airplane hit the World Trade Center, even more saw the second (it passed low over Liberty and Ellis Islands), and many others have been directly involved in on-scene search and recovery operations.

Heading the CISD team is Pat Buccello. If you have concerns about support needs for any employee. Pat says that the employees she’s talked with have invariably told her about how much they’ve appreciated emails from friends and colleagues from around the Service. If you know someone working in the New York or Washington metropolitan areas or someone involved in support or other related operations, take a minute to send him or her a note.

The Service’s national Type 1 incident management team (Skip Brooks, IC) is operating from the South Interior Building in Washington. They have been charged with:

- Protecting employees and assuring safe operations
- Analyzing situation/intelligence information and determining the best course of action for the agency to safely maintain essential operations
- Providing information regarding agency operations to WASO employees, including the directorate, as needed
- Providing interagency support to the staff at the Department of Interior’s command post

In order to help the Type 1 team; meet this mandate and to facilitate communications with the field, the Morning Report is currently being prepared and disseminated from Washington. Incident and other reports should still be sent to the same email address.

The director has mandated that the team collect information from all NPS areas and provide it to her twice daily. Please see the informational copy of her memorandum to the regional directors below, which provides details on what is needed and when.

A few park status reports have also been received:

Manhattan Sites (NY) – Asbestos testing is being done throughout lower Manhattan. Federal Hall will remain closed until the testing is concluded. All utilities at the site are in working order and cleanup is continuing. Lower East Side Tenement Museum was used as a temporary shelter last Tuesday, the day of the attack. It was closed on Wednesday and reopened on Friday the 16th. No one on the museum staff was injured and the building did not sustain any damage.



Statue of Liberty NM/Ellis Island NM (NY) – Site division chiefs met at Ft. Wadsworth yesterday; all employees are meeting at Ellis Island today to go over employee assistance, park operations, and security issues.

Gateway NRA (NY/NJ) – The park is open, but Miller Field, Floyd Bennett Field and Ft. Wadsworth remain closed.

Independence NHP (PA) – The park is open, including Independence Hall and the Liberty Bell. Special activities scheduled for today will proceed. The Liberty Bell and Independence Hall are now escorted tours only.

September 19

01-509 - Servicewide - Follow-up: Terrorist Attacks

The National Park Service continues to provide support to its parks and employees, gather information on the status of field areas for DOI, and deal with security issues throughout the country. Director Mainella will travel to New York this afternoon to meet and talk with employees and to visit sites affected by the attacks. The Service's Type 1 incident management team (Skip Brooks, IC) continues its operations from the South Interior Building. Tasks currently in the works or completed include:

- Compilation of status reports on parks Servicewide for the director and secretary.
- Compilation of reports on the status of dams.
- Coordination of numerous resource requests from across the NPS for support personnel.
- Completion of a security evaluation for the Department of Interior.
- Continuation of a security and risk assessment of NPS offices in Washington
- Compilation of resource availability lists by region.

The following changes in the status of National Park Service areas and offices were reported yesterday:

Washington Office (DC) – Over the weekend of September 8th and 9th, portions of WASO (Washington Support Office) (130 people from Administration and Natural Resources) were relocated from the Main Interior Building to new offices on G Street as part of the phased move associated with renovation of Main Interior. Yesterday, those offices began relocating back to Main Interior as part of a series of office relocations underway in downtown Washington in response to the current crisis. Communications with these individuals may be slow for a few days as offices, phones, and computers are reconfigured. The present target is to resume normal business by Monday. Your patience is appreciated. There's no word yet on when or where WASO may be relocated as part of the modernization of Main Interior.

New York Area Parks – There are 13 trained NPS peer supporters working with personnel from all of the New York area parks. The team's goal is to provide a one-on-one contact with all



employees. Work area debriefings are scheduled throughout next week. The team is in contact with mental health professionals from EAP, Red Cross, and Gilmartin/Harris (well known mental health advisors to the NPS).

Catoctin MP (MD) – The central portion of the park will be closed from noon on September 21st to noon on September 24th.

National Capital Parks (DC) – All monuments have reopened.

Curecanti NRA (CO) – The east portal area and an access area close to a dam spillway are closed to the public.

USS Arizona Memorial (HI) – The park has reopened.

Cabrillo NM (AZ) – The park has reopened.

Lake Mead NRA (NV/AZ) – Launch ramps below Hoover Dam and the lake immediately above the dam are closed. The dam itself is open to passenger cars, but closed to trucks and recreational vehicles. Davis Dam is closed.

Yosemite NP (CA) – Hetch-Hetchy Dam is open.

Whiskeytown NRA (CA) – Whiskeytown Dam is open; Shasta Dam is closed.

Lake Roosevelt NRA (WA) – Grand Coulee Dam is closed, but the visitor center is open.

September 20

01-509 - Servicewide - Follow-up: Terrorist Attacks

The National Park Service continues to provide support to its parks and employees, gather information on the status of field areas for DOI, and deal with security issues throughout the country. Director Mainella is in New York today to meet and talk with employees and to visit sites affected by the attacks. The Service's Type 1 incident management team (Skip Brooks, IC) continues its operations from the South Interior Building.

The following summarizes the current status of parks in the New York and Washington areas and any changes in the previously reported status of parks elsewhere:

New York Area

- Federal Hall NM – The site remains closed due to asbestos concerns.
- Castle Clinton NM – Inspection reveals no interior damage; the exterior looks fine, but has not been checked by an engineer.
- Theodore Roosevelt Birthplace NHS – The site is now open.
- St. Paul's Church NHS – The site has reopened.



- Hamilton Grange NM – The site has reopened.
- General Grant NM – The monument remains closed. NYPD is providing security.
- Gateway NRA – Fort Wadsworth is currently closed to the general public. Portions of Floyd Bennett Field are also closed, but most of the field remains open. These sites will reopen as soon as safety and operational issues are resolved.
- Statue of Liberty NM/Ellis Island NM – Both areas remain closed.

Washington Area

- National Capital Parks – All monuments and memorials are open; scheduled events will be held.
- George Washington Memorial Parkway – Partial closures are in effect.
- White House – The visitor center is open, but White House tours have been suspended indefinitely.

Elsewhere in the NPS

- New River NR (WV) – The World Rafting Championship, scheduled for September 22nd to the 25th, will proceed as planned.
- Chickasaw NRA (OK) – The park is maintaining a 25-meter clearance zone around the dam.

September 21

01-509 - Servicewide - Follow-up: Terrorist Attacks

The National Park Service continues to provide support to its parks and employees, gather information on the status of field areas for DOI, and deal with security issues throughout the country. Director Mainella was in New York yesterday. She held an all-employee meeting for staff from the New York area that was attended by over 300 employees from all park divisions and from the Park Police and concessions. Among the issues raised and discussed were security at New York sites and employee stress. The latter was caused by many factors, including witnessing the disaster from close proximity; ministering to hundreds of people fleeing from the towers, many of them injured or ill; participating in water rescues on the Hudson River; hastily evacuating sites; and losing friends and colleagues in the collapsed towers. A number of the staff at Gateway NRA's Sandy Hook Unit, for instance, live in a nearby community that lost 65 people, mostly firefighters and rescue personnel. Director Mainella also visited affected parks and participated in discussions on security issues in lower Manhattan. She will be meeting with staff to examine options for enhancing security there.

The Service's Type 1 incident management team (Skip Brooks, IC) continues its operations from the South Interior Building. The following summarizes CHANGES in the status of parks around the NPS from previous listings:



- Federal Hall NM (NY) – The site will remain closed until it can be thoroughly cleaned. The asbestos problem has been resolved. Air quality monitoring will be conducted after the building is cleaned.
- Castle Clinton NM (NY) – The site will remain closed until it can be cleaned.
- Fort Point NHS (CA) – The park will remain closed until September 24th.
- Boston NHP (MA) – Although the Navy Yard will remain closed at the request of the Navy, all other park areas are open.

September 23

01-509 - Servicewide - Follow-up: Terrorist Attacks

The National Park Service continues to provide support to its parks and employees, gather information on the status of field areas for DOI, and deal with security issues throughout the country, including the brokering of numerous requests for operational support. The Service's Type 1 incident management team (Skip Brooks, IC) continues its operations from the South Interior Building; a regional Type 2 team from Southeast Region (Bob Panko, IC) is overseeing the NPS expanded dispatch operation at Shenandoah NP. A new Type 1 team (Eddie Lopez, IC) will take over the incident on Tuesday. The regional Type 2 team (Rick Brown, IC) that has been supporting operations in Northeast Region has demobilized. There have been no changes in park status since Friday's Morning Report.

September 24

01-509 - Servicewide - Follow-up: Terrorist Attacks

The National Park Service continues to provide support to its parks and employees, gather information on the status of field areas for DOI, and deal with security issues throughout the country, including the brokering of numerous requests for operational support. The Service's Type 1 incident management team (Skip Brooks, IC) continues its operations from the South Interior Building; a regional Type 2 team from Southeast Region (Bob Panko, IC) is overseeing the NPS expanded dispatch operation at Shenandoah NP.

There have been no significant changes in the status of parks as previously reported. Normal operations, including planned special events, have resumed. The latter included several weekend events:

New River Gorge NR (WV) – The World Rafting Championship occurred over the weekend. There were 180 competitors; about 250 spectators watched from the shoreline. A regional special events team provided additional assistance. There were no incidents.

George Washington Memorial Parkway (VA) – The annual D.C. bike rally was held on the parkway on Sunday.



Lincoln Memorial (DC) – The monument was the site yesterday for a concert, a memorial service and a candlelight vigil.

September 25

01-509 - Servicewide - Follow-up: Terrorist Attacks

The National Park Service continues to provide support to its parks and employees, gather information on the status of field areas for DOI, and deal with security issues throughout the country, including the brokering of numerous requests for operational support. The Service's Type 1 incident management team (Skip Brooks, IC) continues its operations from the South Interior Building; a regional Type 2 team from Southeast Region (Bob Panko, IC) is overseeing the NPS expanded dispatch operation at Shenandoah NP.

Members of the team are in the processing of making individual calls to every park in the nation to establish a comprehensive list of qualified people (i.e., LE commissions, EMS certifications, etc.) and equipment (i.e., front-loaders, backhoes, etc.) that can be utilized in emergencies if needed. About 75 calls have been made so far; more will follow this week.

September 26

01-509 - Servicewide - Follow-up: Terrorist Attacks

The National Park Service continues to provide support to its parks and employees, gather information on the status of field areas for DOI, and deal with security issues throughout the country, including the brokering of numerous requests for operational support. Incident management in Washington has transitioned from Skip Brooks' Type 1 team to Eddie Lopez's Type 1 team. A regional Type 2 team from Southeast Region (Bob Panko, IC) continues to oversee the NPS expanded dispatch operation at Shenandoah NP.

Members of the team in Washington are in the processing of making individual calls to every park in the nation to establish a comprehensive list of resources that can be utilized in emergencies if needed. About 230 calls have been made so far; more will follow this week. Callers are focusing on resources similar to those needed in past incidents, such as the floods in Yosemite and Hurricane Andrew. A report is due to Director Mainella by Friday.

The following is a quick run down of continuing closures:

- Federal Hall NM and Castle Clinton NM in lower Manhattan remain closed.
- General Grant NM is closed, but will reopen tomorrow.
- Both Statue of Liberty NM and Ellis Island NM remain closed.
- Fort Wadsworth, Miller Field and parts of Floyd Bennett Field in Gateway NRA remain closed.



- Parts of George Washington Memorial Parkway near the Pentagon remain closed.
- Boston Navy Yard at Boston NHP remains closed at the request of the Navy.
- Huffman Prairie Flying Field at Dayton Aviation NHP remains closed.
- Parts of Curecanti NRA near the dam remain closed.
- Playalinda Beach at Canaveral NS, located near Kennedy Space Center, remains closed.
- Fort Point NHS in San Francisco remains closed.
- Hoover Dam at Lake Mead NRA is closed to truck traffic. The visitor center and boat ramps above and below the dam are closed.
- The dam at Ross Lake NRA remains closed.

September 27

01-509 - Servicewide - Follow-up: Terrorist Attacks

The National Park Service continues to provide support to its parks and employees, gather information on the status of field areas for DOI, and deal with security issues throughout the country, including the brokering of numerous requests for operational support. The Service's Type 1 incident management team (Eddie Lopez, IC) continues its operations from the South Interior Building; a regional Type 2 team from Southeast Region (Bob Panko, IC) is overseeing the NPS expanded dispatch operation at Shenandoah NP.

Members of the team in Washington are in the processing of contacting every park in the nation to establish a comprehensive list of resources that can be utilized in emergencies if needed. So far, they have made calls to 368 areas, and should finish making the calls today. CISD counselors brought in to work with Washington area staff will be demobilizing shortly.

The closure list posted in yesterday's Morning Report remains the same, with two additions:

- The Discovery Center at Boston Harbor Islands NRA is closed, but the islands remain open for tours.
- The areas at the north and south ends of Golden Gate Bridge within Golden Gate NRA are closed, and Fort Funston is closed to hanggliding and paragliding launches.

September 28

01-509 - Servicewide - Follow-up: Terrorist Attacks

The National Park Service continues to provide support to its parks and employees, gather information on the status of field areas for DOI, and deal with security issues throughout the country, including the brokering of numerous requests for operational support. The Service's Type 1 IMT (Eddie Lopez, IC) continues its operations from the South Interior Building; the Type 2 East Team (Bob Panko, IC) is overseeing the NPS expanded dispatch operation at Shenandoah NP.



Here's a current report on the status of parks affected by this incident:

- Federal Hall and Castle Clinton – Closed until new security systems are evaluated.
- General Grant – The site is open.
- Statue of Liberty/Ellis Island – Closed. The former is being used as a CISM team base. New York harbor is currently closed.
- Fort Wadsworth (GATE) – Closed at the request of the Coast Guard. Military activity continues at the site.
- Miller Field (GATE) – Closed. The field is being used by New York City as an equipment staging area.
- Boston NHP – The Naval Yard remains closed. Bunker Hill, Dorchester Heights and the State Street visitor center are open.
- Boston Harbor Islands – The Discovery Center is closed.
- George Washington Memorial Parkway – Road closures around the Pentagon continue.
- President's Park – White House tours have been suspended indefinitely. The Ellipse is closed. The visitor center is open.
- Canaveral – Playalinda Beach is closed, but all other areas are open.
- Dayton Aviation – Huffman Prairie Flying Field, which is located on an Air Force base, is closed; the visitor center is open.
- Fort Point – Closed.
- Haleakala – The short spur road to the observatory complex is closed.
- Golden Gate – Areas at the north and south ends of the bridge are closed. Fort Funston is closed to hanggliding and paragliding.

Glen Canyon – The dam access road and visitor center are open. The Chains overlook is closed. Tours of the dam have been suspended.

- Bighorn Canyon – Road access to the dam is closed. The visitor center is also closed, and tours of the dam have been suspended.
- Lake Mead – The dam access road is open to cars, vehicles towing small boats and personal watercraft, pickup trucks with bed-mounted campers, and some local businesses with permits, but is closed to other vehicles. The Bureau of Reclamation VC is closed, but the park visitor center is open. Tours of the dam have been suspended.
- Lake Roosevelt – The dam is closed and tours have been suspended. The visitor center is open.
- Whiskeytown – Tours of Shasta Dam have been suspended. The visitor center is open.
- Yosemite – Hetch Hetchy Dam is open.
- Ross Lake – The road across Diablo Dam is open.

The peer support team working in the New York area will be demobilizing on Sunday. EAP services are in place and will be available to employees there. The CISM team made one-on-one contacts and conducted group debriefings for over 85% of the park, USPP and concessions staff in the New York area – a total of over 400 people. Peer support will continue on an as-needed, intermittent basis. Park personnel very much appreciate all the support they've gotten from around the NPS.



At a candlelight vigil at Fort Tilden last Sunday night, Billy Garrett, superintendent of Gateway's Jamaica Bay Unit, delivered an "affirmation" to those gathered. The text follows:

"There is a hole in the New York skyline – a gap our minds try vainly to fill, a hurt we want to fix by restoring the world to the way it was before Tuesday morning, September 11th, before the rhythm of daily routines and long-term plans were ripped apart, before time stood still.

"Here, on that beautiful late summer day, we saw the catastrophe unfold at a distance as if in slow motion, unwilling or unable to comprehend what was later confirmed by radio and television but was more directly conveyed by friends and family and neighbors who had been there.

"Here, where the city meets the sea, the world we know fundamentally changed; as we went through the motions of scheduled activity, our eyes ever returned to the horizon, from the boardwalk at Jacob Riis Park, from the runways on Floyd Bennett Field, from the West Pond in the Jamaica Bay Wildlife Refuge, we tried in vain to find our bearings.

"For those of us who work at Gateway National Recreation Area and those who have visited this park, the towers of the World Trade Center were a point of reference: they gave us a way to gauge our place at the edge of the metropolis, they formed half of a symbolic contrast between nature and urban life, they helped frame our context and our purpose.

"They are gone now. . . an image frozen in time.

"As I made my rounds of the park later that week time folded back on itself: At Frank Charles Park, where we honor local men who died in the war to end all wars; at Fort Tilden, where great batteries helped defend New York Harbor from attack by sea and by air; and at the Ryan Visitor Center, where six decades ago air traffic controllers oversaw the departure of Grumman fighters for the Pacific Front. Ghosts of the past, reminding us of courage and sacrifice and dedication in defense of freedom at other times of national crisis.

"I was also reminded of the crusading efforts of Jacob Riis, who helped make New York a more livable city for all of its residents, and of the intrepid aviators of the 1930s who inspired us with their daring and expanded our vision of the applications of manned flight. . . before we learned, first hand, how those bright possibilities could be twisted by evil intentions.

"In the succeeding days we have been picked up by the momentum of daily necessity, carried through wakes and funerals, all the while standing vigil for the missing and injured. Together, we have moved through each day on ever steadier legs, reinforced by the creative energy of artists, actors and musicians, strengthened by the outstretched hand and smile of a stranger, nourished by the sacred word and a shared pizza, inspired by the timeless pattern of red-winged monarch (butterflies) as they flutter by at the beginning of a two thousand mile journey.

"Terrible as the events of the past two weeks have been, they have formed a stark backdrop against which we can better examine old assumptions and reaffirm our commitments to one another. It is against this backdrop, that I restate our commitment to work with you; to develop this park, as a complement to a great city; to work in concert with you, our



neighbors and friends, to create an example of harmony and mutual interdependence for people and wildlife – not apart from one another but as part of one another.

“This park will continue to serve as a safe haven where all people can come; alone or with others to reflect and remember to grieve and to hope. This park will continue to be a place of re-creation and renewal: Where dreams and memories, play and learning, can inspire and enrich our lives – in mind, body and spirit.

“On behalf of the men and women of the National Park Service, I welcome each and every one of you to this special gathering and to this special place – tonight and for all the days to come.”

October 2

01-509 - Servicewide - Follow-up: Terrorist Attacks

A great deal has been written and said about the terrorist attacks and their impacts on this country, some of it quite eloquent. Among the latter was a speech given by one of our own, Ellis Island NM interpretive ranger Raymond Collins.

Pat Buccello, head of the NPS critical incident stress management team that has been in the New York area these past days, was at the session in which he spoke. She writes: “The speech was given on Ellis Island on September 17th, the first time that all of the employees from Liberty and Ellis Island had been together since the attack. It was a private time for the employees to share their stories with each other. Ray’s words were quite moving and he was asked to repeat them at the meeting of all the New York area park employees two days later in which Director Mainella addressed the employees. At this meeting, over 300 NPS employees from all divisions, including the USPP, gathered on the main floor of the Ellis Island museum. At the conclusion of messages of support from the director, park and regional office staff, Ray stepped up to the microphone. To understand the impact of his message, you need to know his history. He is a relatively recent (Armistice Day 1984) immigrant to the USA from the terrorism torn region of Belfast, Ireland. Since 1994, he has been an interpreter on Ellis Island and the Statue of Liberty. The power of his message must be heard through his strong, lilting Irish brogue.” Excerpts from his presentation follow:

“Since 9:03 a.m. on September 11th until returning to Ellis Island exactly one week later, I lived primarily, though not exclusively, inside my mind; a tortuous journey through acutely painful memories of past traumas now re-born in the horrific deaths amongst the twisted wreckage and cruel carnage of those beautiful twin brothers now laid low. That mental journey resurrected my own personal immigrant experience.

“I would never have imagined, as a raggle-taggle crazy little kid in the back streets of Belfast, that I would one day be guarding the Statue of Liberty. Nor did I ever think that as a new emigrant to America that I would be acting the role of a turn-of-the-century – the nineteenth century that is – Irish immigrant right here on Ellis Island, where so many of my



fellow countrymen and women flocked to these shores in search of peace, prosperity, and security. . .

“As a musician/actor, I have traveled widely and visited and lived in many of the world’s major cities. But none is comparable to New York City – the Big Apple – and my adopted home, Brooklyn.

“I love and thrive on meeting people from all over the world. Outsiders often accuse Americans in general and New Yorkers in particular of thinking they are better than the rest of the world put together. Sure why not. We are the rest of the world put together.

“I love the diversity of America. I love this culture, which has been made vibrant and enriched by the contributions of peoples from all over this earth, and I am deeply saddened and shocked to have witnessed the deaths of those people in the World Trade Center atrocity. One of our posts at the Statue of Liberty is 6P, better known as the Pedestal. It is there at the feet of the Statue that I have met, chatted, joked, and taken pictures with visitors from all over the globe: visitors of all races, nationalities, and religions. Of course, the twin towers of the World Trade Center were always a favorite attraction from that magnificent panoramic view of the Manhattan skyline from the top of the pedestal of Lady Liberty.

“Then, on the BBC television world service, I watched the coverage of the three minutes’ silence held all across the world in honor of the victims of the World Trade Center attacks. I wondered how many amongst those multitudes standing and kneeling in dignified silence and prayer had met and chatted with my fellow workers and me. It was one of my most personal and moving moments of that awful week. Now we have to decide how and when we will ever meet those people again.

“As I said earlier I love the diversity of this nation, especially in New York City. Now that diversity must become unity if we are to survive. I have first-hand experience of the consequences of the traumas and long-term consequences of bombings and assassinations. We all now face the same enemy – terrorism. We also need to deal with a very potent and destructive enemy – ourselves. Our inner fears, our doubts, our anxieties.

“We need each other more than ever now, and we need to be strong and supportive of each other. We can certainly take example and strength from our firefighters, police, medical staff, and rescue workers, whose incredible selfless bravery, courage, and compassion we have all witnessed with awe and admiration.

“As I look around me I see the faces of people I love; the faces of my friends and colleagues. I have faith in my fellow sisters and brothers – in law enforcement, in management, in protection, in administration, in interpretation, in maintenance, all of my fellow workers. We are all family. I want to see that family safe and well. One of our greatest allies and best friends is the public we serve. We need to educate them to be our eyes and our ears. A general public that is acutely aware and keenly sensitive to suspicious behavior and unattended items is an invaluable asset in helping to prevent acts of terrorism. We certainly do not need nor want vigilantes. But we certainly need vigilance – and then more vigilance.



"I wish to conclude with some words from the pen of Ireland's greatest poet, William Butler Yeats. They are quotes from two poems – 'The Second Coming' and 'Easter 1916.' 1916 is of course an important date in Anglo-Irish history. And it is also the year in which the National Park Service was founded.

Things fall apart; the centre cannot hold;
Mere anarchy is loosed upon the world,
The blood-dimmed tide is loosed, and everywhere
The ceremony of innocence is drowned;
The best lack all conviction, while the worst
Are full of passionate intensity. . .

(All) are changed, changed utterly:
A terrible beauty is born.

"We are now part of that birth. We have had a baptism of fire. Let us join in a communion of love and solidarity and a confirmation of unity and security. Thank you. God bless."

Pat concludes: "(Ray) ended with his beautiful voice singing 'America the Beautiful,' which resonated through the Ellis Island museum. As he started to sing, 300 fellow employee began to rise in unison and join him in song. In the background, a USPP explosives dog worked the building. In the foreground, we could gaze out the windows of Ellis Island toward the Manhattan skyline, forever changed. There were no speeches or words that could adequately follow this moment. Employees gradually moved through the hall to talk with friends from other areas they hadn't had the chance to speak with since September 11th. There were many hugs, smiles, and words of support. It was a moment most of us will never forget."

October 3

01-509 - Servicewide - Follow-up: Terrorist Attacks

The national Type 1 incident management team (Eddie Lopez, IC) will be demobilizing from the "Operation Secure Parks" incident on Wednesday, October 3rd. Steve Holder will be filling in for Rick Gale as agency liaison until approximately October 12th. Dave Price and Debbie Brown have been assigned to assist Holder, continue compiling information from the points of contact, and continue distribution of the daily report on park closures and restrictions.

All orders for NPS resources related to continuing security operations are to be placed through normal ordering procedures.

The team has completed or assisted with several tasks since it was called out on September 11th:

- Produced a servicewide emergency resource inventory (law enforcement rangers, EMS personnel, boat operators, maintenance mechanics, electricians, plumbers, carpenters, equipment operators and specific types of heavy equipment) for the 385 units of the national park system.



- Compiled and distributed a daily report on the status of NPS units affected by closures or restrictions due to the terrorist attacks.
- Provided a thorough evaluation, review and update of the NPS continuity of operations plan.
- Assisted in completing a risk assessment for the South Interior Building
- Developed a draft evacuation plan for the AOC facility in Reston, Virginia
- Coordinated the critical incident stress management response for NPS staff in WASO.

The incident was also tasked with compiling a list of NPS law enforcement personnel available for detail as interim sky marshals. This was part of a nationwide call to federal agencies that had law enforcement staff. Several names were provided to the Department of the Interior, but it is anticipated that there will be a call for additional volunteers. Additional information on the sky marshal details will be provided at a later date.

The team wishes to thank all involved on this incident for their cooperation and patience.

October 4

01-509 – Servicewide – Follow-up: Terrorist Attacks

Eastern National has established a “Recovery and Remembrance Fund” to benefit the national parks of the New York and National Capital Region areas and their staffs. The events of September 11th had a marked impact on the many NPS employees working in these areas who witnessed the events first hand, helped with the evacuations, provided first aid, and assisted with recovery and clean up efforts. Northeast Region RD Marie Rust has noted that it will take considerable effort to mitigate the impacts of these events: “People from all over the nation have reached out to help their fellow employees. Unfortunately, there is still much that remains to be done.” In response to this need, Eastern National, a non-profit partner of the Service, came forward with an offer to assist the parks and their employees. RD’s Marie Rust and Terry Carlstrom, together with the superintendents involved, have identified three specific areas of need that this fund will be used to support:

- **Employee Assistance:** Provide additional support to the employees who witnessed and who have been severely affected by the tragic events of September 11th.
- **Oral history project:** Provide support to document the oral histories of the park employees who witnessed and have supported the recovery efforts
- **Interpretation:** Provide support to create waysides, interpretive material and educational programs about the September 11th events and the NPS involvement.

Donations are tax deductible and will be acknowledged in an upcoming issue of *The Arrowhead*, the newsletter that Eastern publishes for the NPS. Send your donation to Eastern National, Park Recovery and Remembrance Fund, 470 Maryland Drive, Suite One, Ft Washington, PA 19034.

**October 5**

The following was composed by the editor and appeared in the “Footnote” section of the Morning Report:

While en route back home to Delaware Water Gap from a week in Washington with the national Type 1 incident management team, I stopped at Gettysburg on a wonderfully mild and sunny afternoon to take a long walk along the Union lines to Little Round Top, around the Peach Orchard and back up to the high point of Pickett’s Charge. The week had included both a trip into downtown New York City and a drive past the Pentagon on a stormy night, and a visit to Gettysburg – scene of so much national tragedy and sacrifice – seemed in order to put those two experiences into perspective. By chance, the walk took me up Sickles Avenue. In a field on some higher ground on the west side of the road stood a statue outlined against the sky; immediately evident was that one of the two figures was wearing a fireman’s hat. Closer inspection revealed that it was a memorial to the 73rd New York Infantry, also known as the Second Fire Zouaves – a regiment “composed almost entirely of volunteer firemen from New York City and its boroughs, men who enlisted as volunteer soldiers with the assurance that they would still be carried as active firemen on the rolls of volunteer fire departments back home.” Fifty-one members of the 73rd were killed in the fighting there; another 103 were wounded and eight were recorded as missing. The remarkable statue is of a fireman and a soldier, hands linked. It seemed a fitting epitaph, a summary statement that needed no further elaboration. You can see the statue and plaque and learn about the Second Fire Zouaves on the park’s web site: <http://www.nps.gov/gett/gettrepts/nyi73.htm>.

October 9

The following appeared in the “Memoranda” section of the Morning Report:

“Contributions to Relief Efforts,” signed on October 5th by Director Mainella and sent to all employees. The full text follows:

“Many of you have contacted your supervisors and managers with inquiries about how to contribute to relief efforts and to our nation’s response to the attacks of September 11. First and foremost, your contribution to public service and our nation is renewed each day by performing the duties of your position and ensuring that the National Park Service continues to fulfill its mission and operate in an exemplary manner. Many employees also seek more tangible ways to express their sympathy to the victims of the attacks on the World Trade Center and the Pentagon by contributing and participating in relief efforts.

“The Office of Personnel Management (OPM) has issued guidance regarding special relief funds targeted to the New York and National Capital areas through the Combined Federal Campaign (CFC). Further information on the CFC and the special relief effort can be found on the OPM/CFC website at www.opm.gov/cfc. The website is updated daily with a list of organizations assisting in disaster relief efforts. Contributions may be made directly to these organizations or by contacting the CFC of the National Capital Area and the New York City



CFC through contact information on the OPM/CFC website. Employees may designate a payroll deduction and/or make a cash/check contribution to the organization of their choice.

“Additionally, the Department of the Interior is working to develop a special solicitation donation process. At this time, no information on the process is available. However, the program and details of the process will be announced on the Office of Personnel Policy website at <http://www.doi.gov/hrm/newhot.htm>. We suggest periodically checking the site over the next few days for the announcement.

“There has been no formal solicitation for leave donations at this time. It is our understanding that no Federal agency with employees impacted by the attacks has established any form of special leave donation program, nor have they contacted OPM with regard to a governmentwide effort. We will update this information should there be a change.

“I greatly appreciate your efforts to assist those so greatly in need, and to show again the generous and caring character of National Park Service employees throughout the Nation.”

October 15

01-509 – Valley Forge NHP (PA) – Follow-up: Terrorist Attacks

On the afternoon of Saturday, October 13th, local police asked the park for assistance in closing a regional bike trail, which bisects the northern section of the park due to the reported finding of a “white powdery substance” dropped in small piles in scattered locations. Rangers closed the popular trail and another park trail that parallels the Schuylkill River. They were assisted by local fire, EMS and health officials. At the same time, hazmat personnel were collecting samples and conducting an initial assessment. They quickly determined that the material was not hazardous, so the trails were reopened. Investigators found that the powder markings were part of a “fox and hound” game in which one person on a bike (the fox) gets a head start and marks his trail with small piles of a harmless powder that other players (the hounds) follow. The part of the game conducted in the park was done so without benefit of a permit. The investigation continues. [Scott Kalbach, CR, VAFO, 10/14]

October 22

01-509 – Yosemite NP (CA) – Follow-up: Terrorism Attacks and Threats

On the evening of Friday, October 19th, two visitors entered a cabin that they’d rented in Curry Village and found a white powdery substance on a shelf. They inadvertently exposed themselves to the substance while placing items on the shelf and requested immediate assistance. Responding concessions security officers and a ranger were also exposed. The area was immediately quarantined and a full hazmat response was initiated, including decontamination procedures. County public health medical staff assisted. The material was



collected and taken to a state health lab. On Saturday, the county medical director notified the park that no anthrax was involved. Investigators have not found anyone with motive or reasons to intentionally place the white powder in the room. It appears that this was an accidental spill. The lab did not identify the material, but there were no findings that indicated it was in any way dangerous. [Don Coelho/Jeff Sullivan, YOSE, 10-19/20]

October 23

01-509 – Servicewide – Follow-up: Terrorism Alerts and Threats

Follow-ups on the September 11th attacks and reports on any subsequent incidents that stem from the heightened state of alert in parks Servicewide will appear under this heading in this and future Morning Reports. Two reports today:

Statue of Liberty NM/Ellis Island NM (NY) – A UPS driver making a delivery on Ellis Island on October 18th noticed an unknown white powdery substance on a parcel he had handled. He reported his concern to park staff. Park Police secured the area around the truck and isolated the driver and those park personnel who were in the immediate area. A special hazard unit from Jersey City responded; initial investigation revealed that the substance was not hazardous. The parcel was taken to a Jersey City police lab for further testing. All personnel were allowed to resume normal operations without undergoing decontamination procedures.

San Antonio Missions NHP (TX) –On Monday, October 22nd, a park maintenance employee saw a folded patch with two wires extending from it in a park trash can near the restroom at Mission San Juan. The site was immediately closed to the public, and the Bexar County Sheriffs Department's bomb squad was notified. They determined that the device was an electrode patch used by people with heart conditions. The site was closed for less than an hour, with minimal impacts on visitation. Most of the park staff recently received training on bomb awareness and physical security from a security specialist with the Federal Protective Service as part of the park's heightened security awareness.

October 24

01-509 – Biscayne NP (FL) – Follow-up: Terrorism Alerts and Threats

In the interest of public safety and national security, the Coast Guard has established a security zone around the Turkey Point power plant, which sits adjacent to the park and just a mile-and-a-half away from park headquarters. The plant is partly nuclear powered. A significant portion of the zone, which is a triangle with sides measuring approximately four by eight by seven miles, overlaps the southwestern corner of the park. Though not yet being enforced, the closure will impact boaters and anglers in that area, including those traveling from Homestead Bayfront Park, one of the two marinas that empties directly into the park, to Caesar Creek, one of the primary routes from Biscayne Bay to the coral reefs. The zone will remain in effect through June 15, 2002. The Coast Guard established the zone partially in response to a number of suspicious



incidents, including one at the park's Dante Fascell Visitor Center. The incidents are still under investigation. [Gary Bremen, PR, BISC, 10/23]

October 25

01-509 – Blue Ridge Parkway (NC/VA) – Follow-up: Terrorism Alerts and Threats

On Sunday, October 21st, a citizen called the park's emergency number and reported that a small plastic bag containing white powder had broken open in the grassy area between Pine Tree overlook and the parkway. Rangers confirmed the report. A section of the parkway was closed to facilitate containment of the area, minimize exposure to and distribution of the substance, and make it possible for rangers to contact visitors within the area. The emergency coordinator and an investigator from Bedford County joined the team at the scene. Evidence was collected and decontamination procedures were undertaken. The initial results from the state lab in Richmond revealed that there were no anthrax spores. Approximately 200 visitors are being contacted and advised of the results of the testing. The incident occurred on one of the heaviest visitation days of the year. Supervisory ranger Gene Parker was IC. [John Garrison, Protection Specialist, BLRI, 10/24]

October 26

01-509 – Kennesaw Mountain NBP (GA) – Follow-up: Terrorism Alerts and Threats

Kennesaw Mountain Drive and the mountain trail were closed around noon on October 24th after visitors reported a white powdery substance on the roadway and on the trail. The Cobb County hazmat team responded and tested the substance and determined that it was flour. The trail was reopened around 3:15 p.m. Rangers and Cobb County police are investigating the incident. [Lloyd Morris, CR, KEMO, 10/25]

October 30

01-509 – Fort Necessity NB (PA) – Follow-up: Terrorism Alerts and Threats

The park's visitor center, which was closed on October 20th when a small amount of an unidentified white powdery substance was found on the floor, reopened on Monday, October 29th. The Allegheny County Health Department tested the powder and found no traces of any harmful substances. Other areas of the park, including the fort, Mount Washington Tavern, the hiking trails and the picnic area, remained open during the period, with park rangers providing educational programming and orientation at a temporary visitor center. [Joanne Hanley, Superintendent, FONE, 10/29]



The following appeared in the “Memoranda” section of the Morning Report: “American Flag Pin,” signed on October 29th by Dick Ring, associate director, park operations and education, and sent to all regional directors. An informational copy follows:

“In observance of the attacks of September 11, 2001, on the World Trade Center and the Pentagon, I am authorizing the American Flag pin to be worn by all National Park Service employees. This authorization will remain in effect through September 11, 2002.

Uniformed employees may display the pin by wearing it on the uniform shirt or jacket, centered ¼” above the name bar. Non-uniformed employees may wear the pin in a similar location or on the lapel. The size of the pin is not to exceed 7/8” square.

“I encourage all employees to wear the pin in a display of patriotism and to honor the victims and families of these tragic events.”

November 1

01-509 – Servicewide – Follow-up: Terrorism Alerts and Threats

Follow-ups on the September 11th attacks and reports on any subsequent incidents that stem from the heightened state of alert in parks Servicewide will continue to appear under this heading. Two reports today:

Yosemite NP (CA) - The Yosemite Valley post office was closed for several hours on Monday, October 29th, due to the discovery of a letter that fit the U.S. Postal Service's profile for suspicious packages. Rangers and fire personnel secured the post office, coordinated the collection of the letter with Mariposa County Public Health and the state's Office of Emergency Services, and transported it to a lab in Stockton, where it was inspected and determined to be benign.

Biscayne NP (FL) – Last weekend, six men were detained in the Midwest who had photos and descriptions of nuclear power plants in Florida in their possession. Although the men were later released, this led to a state of heightened awareness throughout the Turkey Point nuclear power plant security zone. The plant is located just a mile and a half from park headquarters, and the security zone is almost exclusively on park waters. Several agencies working cooperatively to patrol the zone, including the park, the Coast Guard, Miami-Dade police department, and the Florida Fish and Wildlife Conservation Commission. Airspace is restricted around the power plant to a height of 18,000 feet and for a distance of ten miles. At the highest level of enforcement, penalties include felony arrests and forfeiture of vessels. Biscayne is taking the lead on arranging a meeting of involved parties to define each agency's role in the event of active enforcement of the zone.

**November 2****HOMELAND SECURITY**

This new standing section will contain both incident summaries and general news pertaining to homeland security and America's response to threats to the nation.

Boston NHP (MA) – On the afternoon of October 26th, the USS Cassin Young, a decommissioned navy destroyer docked in the navy yard, was closed when visitors reported a small bottle containing a white substance sitting in the wardroom galley. The area immediately around the ship was evacuated and the Boston Fire Department hazmat team was summoned. A presumptive test was conducted and revealed that the substance was not anthrax. The bottle was removed for further testing. The area reopened to visitors shortly thereafter without further incident.

Indiana Dunes NL (IN) – On October 30th, resource manager Bob Daum reported a powder-like substance behind benches at two different location along a park trail near Chellberg Farm. He also reported a similar substance on a trail in the nearby state park. A ranger and a special agent went to the locations in the national lakeshore and photographed the substance. It appeared that they were the remains of someone who had been cremated – an assessment confirmed by a local funeral director who is also a former county coroner. The information was relayed to state park officials. No area closures were required. No one had obtained a permit to scatter the remains, which were left in place and covered over with forest litter.

November 5**HOMELAND SECURITY**

No incidents reported. Please see Director Mainella's memorandum below regarding employee safety and risk management.

MEMORANDA

"Our Concern for Your Safety," signed on November 2nd by Director Mainella and transmitted electronically to all employees. The full text follows:

"I know that each of us has become much more concerned about our personal safety and the safety of our families, friends and co-workers because of the acts of September 11th. While we have responsibility to protect and preserve our prized symbols of America's cultural and natural resource legacy, we have an even greater responsibility to ensure that we keep each other as safe as we can.

"We know the nature of risks we face and the ways we respond to those risks are frequently changing. But we want to share the best current information to keep you and our workplaces safe.

"I have asked Dick Powell, Chief of Risk Management, to help us be as informed as possible about issues, questions and concerns relating to biological and chemical terrorism. He is



working closely with John Hanley and our U.S. Public Health Service officers to obtain and make available the best, most current information as quickly as they can.

“Our Risk Management website (<http://www.nps.gov/riskmgmt/>) will carry current information on these issues, including recommended mail-handling procedures. The site will be continually updated as new information and links to other helpful, related sites become available. If you have Internet access from your workstation or home, please bookmark the site and check it often.

“This week, we hosted Washington-area meetings open to all employees on mail-handling procedures and anthrax-related risks. The information presented at those meetings is also available on the NPS risk management website.

“I know a lack of information can lead to anxiety. By providing this information, we hope to reduce your anxiety and keep you and your families as fully informed and as safe as possible.

“In closing, I wish I could thank each of you personally for how well you have responded to the threats against our country. You are keeping our parks open, our programs advancing and going about your work with great resolve. You ARE ‘unity, hope and healing’ to America. I want you to know how deeply I appreciate that.

“Thank you!”

November 6

HOMELAND SECURITY

Boston NHP (MA) – On November 8th, the Navy reopened the USS Constitution to the public. The ship has been closed to general visitation since the September 11th terrorist attacks. The USS Constitution, the oldest commissioned warship still afloat in the world, is docked in Charlestown Navy Yard, administered by the park. According to the Navy, visiting hours at the USS Constitution will be from Thursday to Sunday from 12 p.m. to 4 p.m. The ship will be closed to general visitation on Monday through Wednesday. All restrictions currently imposed on airline travel and on those entering federal buildings will apply to those visiting the Constitution. [Sean Hennessey, BOST]

November 7

HOMELAND SECURITY

Wilson’s Creek NB (MO) – While engaged in morning custodial duties around 6 a.m. on November 4th, maintenance worker Carla Stark found a white powdery substance near a stall in the men’s rest room at the park’s visitor center. She notified ranger Robert Randall, who in turn notified the Greene County Sheriff’s Office and secured the building. Brookline Fire and Rescue, Greene County Sheriff’s Office deputies, and Greene County Health Department personnel



responded. The substance was collected for evaluation; indications are that it may be talcum powder. The residue was cleaned up with a bleach solution. Stark changed clothes and showered. At the recommendation of the county health officials, the visitor center was opened as usual. Results from the samples will be available on Monday afternoon. [John Sutton, CR, WICR, 11/5]

OPERATIONAL NOTES

Update on Veterans Day Weekend for Unity, Hope, and Healing – The weekend is fast approaching. Please remember to visit the intranet web site (www.nps.gov/unityweekend) to access all of the downloadable tools for further distribution in your parks and to your visitors over the weekend. Please refer to the “Help Desk” feature if you have any problems and/or questions. A big “thank you” to all of you who have already visited the web site – we’ve had approximately 1,500 hits so far. This worthwhile effort has spread far and wide both inside and outside of the Department of Interior. ALL of the land management agencies are on board and many state parks and municipalities continue to join in along with other organizations from across the country.

November 12

HOMELAND SECURITY

Department of Interior (DC/VA/MD) – Environmental testing of all Department of Interior mail facilities was completed last week. According to the Centers for Disease Control approved lab, which analyzed the samples taken from all Washington metropolitan area DOI mailroom facilities two weeks ago, all of the samples tested negative for the presence of anthrax.

November 15

HOMELAND SECURITY

Mount Rushmore NP (SD) – A white powdery substance was discovered by a ranger in several locations on the walkway of the popular Presidential Trail and an adjacent interpretive exhibit on the morning of November 11th. The trail and surrounding areas were closed to the public. The Rapid City/Pennington County hazmat unit responded, collected samples, cleaned up the substance, and decontaminated the area. An FBI agent responded to assist in the investigation. The samples were taken to the South Dakota State Lab in Pierre that day. Two days later, the lab reported that the substance had tested negative for bacillus anthracis, the bacterium that causes anthrax, but did not determine its actual composition. The investigation into the circumstances of the placement of the substance on the trail continues. The trail reopened to the public on the morning of November 14th. The park has received numerous calls from concerned citizens and much local media interest regarding the incident. On November 13th, another deposit of an unknown white powder substance was discovered within the park, in a pullout just off Highway 244 a little over a mile west of the visitor services area. A sample of this substance was collected and sent to the state lab and the area was decontaminated by the same hazmat unit. Test results may be available by the end of the day on Friday, November 16th.

**November 16****HOMELAND SECURITY**

Biscayne NP (FL) – In early October, the Coast Guard established a security zone around the Turkey Point nuclear power plant, which is located just a mile and a half from park headquarters. The majority of the zone is in park waters. In the event of a credible threat, the zone will be defended by several agencies, including the Coast Guard, FBI, Florida Department of Law Enforcement and Fish, Florida Wildlife Conservation Commission, the park, Miami-Dade PD, and the security operations for Turkey Point and Florida Power and Light. The park has hosted a meeting to establish procedures for maintaining and enforcing security in the zone and to clarify communications procedures. The meeting resulted in some solutions to enforcement issues and strengthened relations among agencies with overlapping jurisdictions.

November 19**HOMELAND SECURITY**

As of Friday afternoon, the Main Interior Building (MIB) was still not receiving first class and priority mail from the Postal Service, and there are no indications at present as to when that service will resume. MIB has just begun receiving other mail from USPS, including packages and magazines. Those items are being stored until a decision can be made on how to handle them. DOI is not alone in this respect – other federal agencies in the Washington area are not yet receiving priority or first class mail, nor is Congress. Field areas should use alternative mail delivery services when sending items to WASO to avoid possible damage from the radiation being used to sanitize the mail.

November 23**HOMELAND SECURITY**

North Cascades NP (WA) – On November 19th, park headquarters received a letter that met many of the criteria listed under the current guidelines for suspicious packages. Rangers responded and activated a local hazmat team with the assistance of the Skagit County Department of Emergency Management. All employees in the building were briefed; those with direct mailroom contact were guided through sanitary precautions. The hazmat team determined that the letter was not a health threat. Rangers and county officials are attempting to trace the letter to determine if it was a prank.

November 27**HOMELAND SECURITY**

Jefferson NEM (MO) – On the morning of November 25th, park employees noticed a small quantity of a suspicious white substance on the step to the Arch observation deck. As per established plans, the city's hazmat team was notified and the observation deck was cleared of



all visitors. The hazmat team examined the material and determined that it was sugar or coffee creamer. The observation deck was reopened after a ninety-minute closure. A local TV station may have received a phone call alerting them to the event. The FBI is investigating.

November 28

The Service's regional chief rangers and the acting chief of the Ranger Activities Division in WASO established a multi-region coordinating group (MRCG) on November 4th. The MRCG, which is modeled on NWCG's multi-agency coordination group (MAC) organizational structure, is coordinating mobilizations for ongoing national security operations in and adjacent to NPS areas for the nation's war on terrorism. The MAC structure has been used successfully during severe wildfire seasons for the prioritization and allocation of scarce resources.

December 17

HOMELAND SECURITY

The National Park Service is continuing anti-terrorism details to numerous locations throughout the system and at other DOI sites. The Service has taken responsibility for about 80 security assignments at six Bureau of Reclamation (BOR) dams, seven highly symbolic and high risk NPS areas, and the Main Interior building in Washington. Those slots are being staffed continuously with rangers from across the agency. The U.S. Marshals Service is deputizing rangers assigned to BOR dams and to Main Interior in order to provide them with the requisite authority. So far, over 400 NPS law enforcement personnel have participated in this operation, and all of the regional SET teams have worked multiple assignments. The multi-region coordinating group (MRCG) set up by the Service to oversee this operation is working closely with parks and incident commanders at various locations to facilitate resource ordering and availability. Seasonal and subject-to-furlough personnel are being utilized wherever possible to reduce the commitment of permanent staff to the rotating 21-day detail assignments. NPS rangers and special agents are also working in several key overhead and liaison positions within the NPS and DOI to coordinate the complex interagency negotiations involved in these extraordinary assignments.